

# Children's Healthcare of Atlanta, Inc. and Affiliates

Consolidated Financial Statements as of and for the  
Years Ended December 31, 2019 and 2018, and  
Independent Auditors' Report

# CHILDREN'S HEALTHCARE OF ATLANTA, INC. AND AFFILIATES

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## **INDEPENDENT AUDITORS' REPORT**

To the Board of Trustees of  
Children's Healthcare of Atlanta, Inc. and Affiliates  
Atlanta, Georgia

We have audited the accompanying consolidated financial statements of Children's Healthcare of Atlanta, Inc. (a Georgia not-for-profit corporation) and Affiliates ("Children's"), which comprise the consolidated balance sheets as of December 31, 2019 and 2018, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended, and the related notes to consolidated financial statements.

### **Management's Responsibility for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors' Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to Children's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Children's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Children's Healthcare of Atlanta, Inc. and Affiliates as of December 31, 2019 and 2018, and the results of their operations, the changes in net assets, and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

*Deloitte & Touche LLP*

May 20, 2020

# CHILDREN'S HEALTHCARE OF ATLANTA, INC. AND AFFILIATES

## CONSOLIDATED BALANCE SHEETS AS OF DECEMBER 31, 2019 AND 2018 (In thousands)

	2019	2018
<b>ASSETS</b>		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 102,722	\$ 230,691
Assets whose use is limited (Note 5)	57,591	58,085
Patient accounts receivable—net	233,803	208,327
Contributions receivable—net	35,070	24,138
Other receivables	4,832	5,269
Supplies and prepaid expenses	<u>46,534</u>	<u>45,090</u>
Total current assets	<u>480,552</u>	<u>571,600</u>
ASSETS WHOSE USE IS LIMITED (Note 5)	<u>6,032,306</u>	<u>4,386,213</u>
OTHER NONCURRENT ASSETS:		
Deposits and other assets	11,586	8,411
Right-of-use lease assets (Note 8)	53,437	-
Noncurrent contributions receivable—net	<u>65,958</u>	<u>31,587</u>
Total other noncurrent assets	<u>130,981</u>	<u>39,998</u>
PROPERTY AND EQUIPMENT—Net (Note 1)	<u>1,110,163</u>	<u>942,924</u>
BENEFICIAL INTERESTS IN TRUSTS	<u>171,109</u>	<u>160,270</u>
TOTAL	<u>\$ 7,925,111</u>	<u>\$ 6,101,005</u>
<b>LIABILITIES AND NET ASSETS</b>		
CURRENT LIABILITIES:		
Current maturities of long-term debt	\$ 35,111	\$ 11,551
Long-term debt classified as current (Note 7)	57,591	58,085
Current portion of right-of-use lease obligations (Note 8)	13,205	-
Current research pledges (Note 1)	22,370	16,354
Accounts payable and other	178,542	161,974
Salaries, related taxes, and benefits	80,309	73,454
Accrued interest	<u>-</u>	<u>2,114</u>
Total current liabilities	<u>387,128</u>	<u>323,532</u>
LONG-TERM DEBT—Net of portion classified as current (Note 7)	1,247,653	554,207
NONCURRENT RESEARCH PLEDGES (Note 1)	34,304	47,682
RIGHT-OF-USE LEASE OBLIGATIONS (Note 8)	42,103	-
OTHER NONCURRENT LIABILITIES	<u>128,369</u>	<u>101,162</u>
Total noncurrent liabilities	<u>1,452,429</u>	<u>703,051</u>
COMMITMENTS AND CONTINGENCIES (Note 10)		
NET ASSETS:		
Without donor restriction	5,439,869	4,525,022
With donor restriction (Note 1)	636,358	541,517
Noncontrolling interests in Surgery Center	<u>9,327</u>	<u>7,883</u>
Total net assets	<u>6,085,554</u>	<u>5,074,422</u>
TOTAL	<u>\$ 7,925,111</u>	<u>\$ 6,101,005</u>

See notes to consolidated financial statements.

## CHILDREN'S HEALTHCARE OF ATLANTA, INC. AND AFFILIATES

### CONSOLIDATED STATEMENTS OF OPERATIONS FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018

(In thousands)

	2019			2018		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
OPERATING REVENUES AND SUPPORT:						
Net patient service revenue	\$ 1,793,510	\$ -	\$ 1,793,510	\$ 1,659,417	\$ -	\$ 1,659,417
Other operating revenue	57,217	-	57,217	63,540	-	63,540
Contributions	20,472	117,799	138,271	20,655	72,839	93,494
Investment return designated for operations	23,675	-	23,675	28,933	-	28,933
Net assets released from restriction for operations	<u>59,060</u>	<u>(59,060)</u>	<u>-</u>	<u>58,183</u>	<u>(58,183)</u>	<u>-</u>
Total operating revenues and support	<u>1,953,934</u>	<u>58,739</u>	<u>2,012,673</u>	<u>1,830,728</u>	<u>14,656</u>	<u>1,845,384</u>
OPERATING EXPENSES:						
Salaries and wages	837,491	-	837,491	797,698	-	797,698
Employee benefits	201,245	-	201,245	184,750	-	184,750
Purchased services	175,679	-	175,679	171,473	-	171,473
Supplies	202,857	-	202,857	187,327	-	187,327
Other expenses	111,713	-	111,713	110,266	-	110,266
Interest expense	23,904	-	23,904	24,628	-	24,628
Depreciation	<u>89,592</u>	<u>-</u>	<u>89,592</u>	<u>80,875</u>	<u>-</u>	<u>80,875</u>
Total operating expenses	<u>1,642,481</u>	<u>-</u>	<u>1,642,481</u>	<u>1,557,017</u>	<u>-</u>	<u>1,557,017</u>
OPERATING INCOME	311,453	58,739	370,192	273,711	14,656	288,367
INVESTMENT INCOME (LOSS) (Note 5)	633,170	30,920	664,090	(301,799)	(8,895)	(310,694)
CHANGE IN FAIR VALUE OF INTEREST RATE SWAPS (Notes 1 and 6)	<u>(23,235)</u>	<u>-</u>	<u>(23,235)</u>	<u>14,579</u>	<u>-</u>	<u>14,579</u>
REVENUE OVER (UNDER) EXPENSES	921,388	89,659	1,011,047	(13,509)	5,761	(7,748)
INCOME ATTRIBUTABLE TO NONCONTROLLING INTERESTS	<u>(10,136)</u>	<u>-</u>	<u>(10,136)</u>	<u>(9,416)</u>	<u>-</u>	<u>(9,416)</u>
REVENUE OVER (UNDER) EXPENSES ATTRIBUTABLE TO CHILDREN'S HEALTHCARE OF ATLANTA, INC. AND AFFILIATES	<u>\$ 911,252</u>	<u>\$ 89,659</u>	<u>\$ 1,000,911</u>	<u>\$ (22,925)</u>	<u>\$ 5,761</u>	<u>\$ (17,164)</u>

See notes to consolidated financial statements.

## CHILDREN'S HEALTHCARE OF ATLANTA, INC. AND AFFILIATES

### CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018 (In thousands)

	Without Donor Restrictions	With Donor Restrictions	Noncontrolling Interests	Total
NET ASSETS—December 31, 2017	\$ 4,529,540	\$ 552,609	\$ 8,869	\$ 5,091,018
Revenues (under) over expenses	(22,925)	5,761	9,416	(7,748)
Net assets released from restriction for Hughes Spalding (Notes 1 and 2)	-	(1,727)	-	(1,727)
Net assets released from restriction for property additions	18,407	(18,407)	-	-
Distributions to noncontrolling interests in Surgery Center	-	-	(11,567)	(11,567)
Proceeds from sale of noncontrolling interests in Surgery Center	-	-	1,165	1,165
Increase in beneficial interest in trusts	-	3,281	-	3,281
Decrease in net assets	<u>(4,518)</u>	<u>(11,092)</u>	<u>(986)</u>	<u>(16,596)</u>
NET ASSETS—December 31, 2018	<u>4,525,022</u>	<u>541,517</u>	<u>7,883</u>	<u>5,074,422</u>
Revenues over expenses	911,252	89,659	10,136	1,011,047
Net assets released from restriction for Hughes Spalding (Notes 1 and 2)	-	(1,890)	-	(1,890)
Net assets released from restriction for property additions and other	3,595	(3,595)	-	-
Distributions to noncontrolling interests in Surgery Center	-	-	(9,994)	(9,994)
Proceeds from sale of noncontrolling interests in Surgery Center	-	-	1,302	1,302
Increase in beneficial interest in trusts	-	10,667	-	10,667
Increase in net assets	<u>914,847</u>	<u>94,841</u>	<u>1,444</u>	<u>1,011,132</u>
NET ASSETS—December 31, 2019	<u>\$ 5,439,869</u>	<u>\$ 636,358</u>	<u>\$ 9,327</u>	<u>\$ 6,085,554</u>

See notes to consolidated financial statements.

# CHILDREN'S HEALTHCARE OF ATLANTA, INC. AND AFFILIATES

## CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018 (In thousands)

	2019	2018
CASH FLOWS FROM OPERATING ACTIVITIES:		
Increase (decrease) in net assets	<u>\$ 1,011,132</u>	<u>\$ (16,596)</u>
Adjustments to reconcile increase (decrease) in net assets to net cash provided by operating activities:		
Depreciation	89,592	80,875
Bond issuance cost amortization	463	218
Bond premium amortization	(3,429)	(93)
Early extinguishment of debt	5,133	-
Net unrealized (gains) losses on investments	(409,072)	560,948
Net realized gains on sale of investments	(208,880)	(194,752)
Net change in fair value of interest rate swaps	23,235	(14,579)
Equity in income of unconsolidated investments	(24,160)	(34,539)
Restricted contributions and other	(117,799)	(72,839)
Distributions to noncontrolling interests in Surgery Center and other	8,692	10,402
Changes in assets and liabilities:		
Patient accounts receivable and other receivables	(25,034)	(7,975)
Supplies and prepaid expenses	(1,444)	(6,924)
Other noncurrent assets	(238)	(4,535)
Accounts payable and accrued liabilities	16,509	(6,458)
Other noncurrent liabilities	<u>(21,544)</u>	<u>(13,580)</u>
Total adjustments	<u>(667,976)</u>	<u>296,169</u>
Net cash provided by operating activities	<u>343,156</u>	<u>279,573</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Property additions	(244,631)	(232,885)
Purchase of assets whose use is limited	(6,287,275)	(5,070,135)
Proceeds from distribution and disposal of assets whose use is limited	<u>5,251,724</u>	<u>5,097,594</u>
Net cash used in investing activities	<u>(1,280,182)</u>	<u>(205,426)</u>
CASH FLOWS FROM FINANCING ACTIVITIES:		
Issuance of long-term debt, net of bond issuance costs	1,112,410	-
Repayments of long-term debt	(1,921)	(11,009)
Retirement of long-term debt	(396,147)	-
Distributions to noncontrolling interests in Surgery Center	(9,994)	(11,567)
Proceeds from sale of noncontrolling interests in Surgery Center	1,302	1,165
Cash proceeds from restricted contributions and investment income	<u>103,407</u>	<u>47,464</u>
Net cash provided by financing activities	<u>809,057</u>	<u>26,053</u>
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	(127,969)	100,200
CASH AND CASH EQUIVALENTS—Beginning of year	<u>230,691</u>	<u>130,491</u>
CASH AND CASH EQUIVALENTS—End of year	<u>\$ 102,722</u>	<u>\$ 230,691</u>

See notes to consolidated financial statements.



# CHILDREN'S HEALTHCARE OF ATLANTA, INC. AND AFFILIATES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018

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### 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING AND REPORTING POLICIES

**Organization**—Children's Healthcare of Atlanta, Inc. ("Children's") was formed in 1998 when Egleston Children's Health Care System and Scottish Rite Children's Medical Center effectively merged by creating Children's as the controlling company for both organizations.

Today, Children's is a pediatric health care system based in Atlanta, Georgia, organized for the purposes of treating sick children, encouraging and supporting scientific investigation into the medical problems of children, and providing instruction in the diseases and care of children. Children's includes the following organizations:

- a. Egleston Children's Hospital at Emory University, Inc. operates as Children's Healthcare of Atlanta at Egleston and provides inpatient and outpatient pediatric health care services.
- b. Scottish Rite Children's Medical Center, Inc. operates as Children's Healthcare of Atlanta at Scottish Rite and provides inpatient and outpatient pediatric health care services.
- c. Egleston Affiliated Services, Inc. operates as Children's Affiliated Services and provides immediate and urgent pediatric health care services.
- d. Egleston Pediatric Group, Inc. operates as Children's Pediatric Group and provides pediatric physician services.
- e. Children's Healthcare of Atlanta Foundation, Inc. promotes Children's in the community and raises financial support for Children's through fund-raising activities.
- f. Emory-Egleston Children's Heart Center, Inc. operates as Sibley Cardiology and provides pediatric cardiac physician services.
- g. The Children's Health Network, LLC is a physician hospital organization.
- h. The Children's Care Network is a clinically integrated network.
- i. HSOC, Inc. provides management, administrative, and related services to Hughes Spalding Children's Hospital ("Hughes Spalding"), a pediatric hospital wholly owned by Grady Health System, Inc. Pursuant to a management agreement, HSOC, Inc. may be required to provide financial support. HSOC, Inc. may terminate the management agreement with a 60-day notice to Grady Health System, Inc.
- j. Marcus Autism Center, Inc. is a provider of outpatient therapy and counseling services for children with autism and other behavioral disorders.
- k. Real Estate Enterprises, LLC is a special-purpose entity for real estate transactions.

- l. Children’s Healthcare of Atlanta Affiliations, LLC is a special-purpose entity for health system affiliation transactions.
- m. Pediatric Informatics, LLC is a special-purpose entity for information technology services provided to other health care systems.
- n. Children’s Healthcare of Atlanta Surgery Center at Meridian Mark Plaza, LLC (“Surgery Center”) is a 51% joint venture with physicians to operate an outpatient surgery center.

**Summary of Significant Accounting and Reporting Policies**—A summary of the significant accounting and reporting policies followed by Children’s in the preparation of its consolidated financial statements is presented below:

**Principles of Consolidation**—The consolidated financial statements include the accounts of Children’s and all its wholly owned, majority-owned, and controlled organizations. All material intercompany transactions and account balances have been eliminated in consolidation.

**Cash and Cash Equivalents**—Cash and cash equivalents include highly liquid instruments with original maturities of three months or less at the date of purchase and are recorded at cost, which approximates market value. Children’s invests cash that is not required for immediate operating needs in major financial institutions in amounts that exceed Federal Deposit Insurance Corporation limits.

**Assets Whose Use Is Limited**—Assets whose use is limited primarily include assets restricted by donors and assets set aside by the board of trustees (the “Board”) over which the Board retains control. In 2019, the Board designated a quasi-endowment for behavioral health of \$400,000,000 and in 2018, designated quasi-endowments for academics and child advocacy of \$900,000,000 and \$200,000,000, respectively, the earnings of which would support these mission-focused programs. The Board may, at its discretion, subsequently use these assets for other purposes.

Investments in marketable equity and other securities with readily determinable fair values and all investments in debt securities are measured at fair value in the accompanying consolidated balance sheets. Generally, investment income or loss (including realized and unrealized gains and losses on investments, interest, and dividends) is included in revenues over expenses as investment income. Investments in nonmarketable securities (which primarily include investments in partnerships and limited liability companies) without readily determinable fair values are accounted for using the equity method of accounting where Children’s owns less than 50% of the ownership interest.

**Derivative Instruments**—Children’s occasionally uses derivative financial instruments to manage movements in interest rates. Interest rate swaps are contractual agreements between two parties for the exchange of interest payments on a notional principal amount at agreed-upon fixed or floating rates for defined periods. Children’s does not enter into derivative financial instruments for trading purposes. Credit risk related to the derivative financial instruments is considered minimal and is managed by requiring high-credit standards for its counterparties and periodic settlements. Any change in the fair value of these derivative instruments is included in revenues over expenses.

**Property and Equipment**—Property and equipment are recorded at cost. Children’s policy is to capitalize major additions, including interest costs during construction, and to remove retired items from the accounts. Depreciation is provided using the straight-line method over the estimated service lives of the depreciable property and equipment. The depreciable lives applied are generally 16 to 40 years for buildings and renovations, 15 years for fixed equipment, 10 years for movable equipment, and 3 to 5 years for computer software and hardware.

A detail of property, equipment, and accumulated depreciation as of December 31, 2019 and 2018, is as follows (in thousands):

	<b>2019</b>	<b>2018</b>
Land and land improvements	\$ 203,557	\$ 196,540
Buildings and fixed equipment	894,971	783,728
Movable equipment and computer software	740,758	685,962
Construction in progress	<u>185,298</u>	<u>104,546</u>
Total property and equipment	2,024,584	1,770,776
Less accumulated depreciation	<u>(914,421)</u>	<u>(827,852)</u>
Property and equipment—net	<u>\$ 1,110,163</u>	<u>\$ 942,924</u>

**Beneficial Interests in Trusts**—Children’s is the beneficiary of the proportional income from certain perpetual third-party trusts. Children’s has no access to the corpus of these trusts and has only limited input into the investment mix of the funds in the trusts in some cases. The estimated fair value of these trusts has been recorded as an asset and as a component of net assets with donor restriction in the accompanying consolidated balance sheets. Management’s estimate of fair value is updated annually, the effect of which is included in the accompanying consolidated statements of changes in net assets as an increase (decrease) in net assets with donor restriction.

**Net Patient Service Revenue and Patient Accounts Receivable**—All revenue is recognized at the point in time when the services are provided at an amount that reflects the consideration Children’s expects to realize from the provision of those services. Children’s has agreements with third-party payors that provide for payments to Children’s at amounts different from its established rates. Payment arrangements may include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per-diem payments. Net patient service revenue and patient accounts receivable are reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors and expected bad debts. Retroactive adjustments are accrued on an estimated basis in the period that related services are rendered and adjusted in future periods as final settlements are determined.

A summary of the payment arrangements with major third-party payors is as follows:

**Medicaid and Other Governmental Programs**—Payments for inpatient services rendered to Medicaid patients are based on prospectively determined rates per discharge. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors. Payments for outpatient services rendered under this program are generally based on the reasonable cost of providing care or fee schedules.

Laws and regulations governing the Medicaid and Medicare programs are extremely complex and subject to interpretation. Net patient service revenue decreased approximately \$154,000 in 2019 and increased approximately \$16,456,000 in 2018, due to cash payments and the removal of allowances previously estimated that are no longer necessary as a result of final settlements and years that are no longer subject to reviews, audits, or investigation. Children’s recognizes that net patient service revenue and patient accounts receivable from government agencies are significant to its operations.

**Managed Care and Commercial Programs**—Children’s has entered into payment arrangements with certain commercial insurance companies and managed care providers. The basis for payment to Children’s under these agreements may include prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates.

Children’s recognizes patient service revenue for patients that do not qualify for charity care based on standard rates for services provided. A significant portion of the patients that do not qualify for charity care will be unable or unwilling to pay for services provided. Thus, Children’s records a provision for doubtful accounts related to these patients in the period the services are provided. Patient service revenue, net of contractual allowances, discounts, and estimated bad debts, recognized for the years ended December 31, 2019 and 2018, by payor, was approximately (in thousands):

	<b>2019</b>		<b>2018</b>	
Medicaid and Medicare	\$ 695,300	39 %	\$ 667,661	40 %
Managed care	1,092,321	61	987,077	60
Self pay	5,889	-	4,679	-
Total	<u>\$ 1,793,510</u>	<u>100 %</u>	<u>\$ 1,659,417</u>	<u>100 %</u>

**Contributions**—Contributions are recorded at fair value upon receipt of cash or other assets or when unconditional promises to contribute are received and are included in contributions receivable and noncurrent contributions receivable in the accompanying consolidated balance sheets. Conditional promises to give are reported at fair value at the date the gift is received or at the time the condition is substantially met. Promises to pay are discounted to their present value using an interest rate commensurate with the collection risk involved. Gifts, bequests, and promises to pay, which are restricted by donors as to use or to be received in excess of one year, are recorded as net assets with donor restriction until used in the manner designated or upon expiration of the time period over which the assets are to be received.

Assets released from restrictions for their intended purposes are included in operating revenues in the accompanying consolidated statements of operations or as a transfer to net assets without donor restriction in the accompanying consolidated statements of changes in net assets if the use is for a capital item. Donated property and equipment are recorded as net assets with donor restriction at fair market value on the date of receipt. When donated property and equipment are used for their intended purposes, the applicable amount is transferred to net assets without donor restriction.

Contributions receivable as of December 31, 2019 and 2018, are as follows (in thousands):

	<b>2019</b>	<b>2018</b>
Due in less than one year	\$ 35,816	\$24,550
Due between one and five years	<u>72,546</u>	<u>34,426</u>
Total contributions receivable	108,362	58,976
Allowance for uncollectible amounts	<u>(7,334)</u>	<u>(3,251)</u>
Contributions receivable—net	<u>\$101,028</u>	<u>\$55,725</u>

**Research Pledges**—To further its mission of encouraging scientific investigation into the medical problems of children, Children’s periodically makes irrevocable research funding commitments to third parties. At December 31, 2019, Children’s had outstanding funding commitments of approximately \$59,539,000 to fund pediatric research in the Atlanta, Georgia, area. These irrevocable research commitments were recorded as a component of purchased services in the year of commitment.

**Income Taxes**—Children’s is primarily composed of organizations that have been recognized by the Internal Revenue Service as tax exempt under Internal Revenue Code Section 501(c)(3). Accordingly, no provision for income taxes has been made in the accompanying consolidated statements of operations. Sibley Cardiology and The Children’s Care Network are taxable entities and the provision for income taxes was not material for the years ended December 31, 2019 and 2018.

**Supplemental Cash Flow Information**—Children’s significant non-cash adjustments and other supplemental cash flow information are as follows (in thousands):

	<b>2019</b>	<b>2018</b>
Adjustments for significant non-cash items:		
Property additions recorded in accrued liabilities	\$12,200	\$ 3,328
Supplemental cash flow information:		
Cash paid for interest <sup>(1)</sup>	\$31,621	\$22,040

<sup>(1)</sup> Of the amount paid in 2019, \$7,717 was capitalized.

**Use of Estimates**—The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of the consolidated financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Further, these estimates and other factors, including those outside the control of Children’s, such as market fluctuations, may have a significant impact to the business, financial position, results of operations, and cash flows of Children’s. Actual results could differ from those estimates.

**Recent Accounting Pronouncements**—In February 2016, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2016-02, *Leases (Topic 842)*, which requires lessees recognize all leases on the balance sheet, with the exception of leases with terms less than a year. A lease liability will be recorded for the obligation of a lessee to make lease payments arising from a lease. A right-of-use asset will be recorded which represents the lessee’s right to use, or to control the use of, a specified asset for a lease term. Children’s adopted Topic 842 using the modified retrospective approach effective January 1, 2019. See Note 8.

In June 2018, the FASB issued ASU No. 2018-08, *Not-for Profit Entities (Topic 958)*, which clarifies the scope and the accounting guidance for contributions received and contributions made. ASU No. 2018-08 provides guidance on characterizing grants and similar contracts as reciprocal exchanges or contracts and distinguishing between conditional and unconditional contributions. Children’s adopted Topic 958 using the modified prospective approach effective January 1, 2019, which had no impact on its consolidated financial statements and related disclosures.

In August 2018, the FASB issued No. ASU 2018-15, *Intangibles—Goodwill and Other—Internal-Use Software (Subtopic 350-40): Customer’s Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract*, which provides accounting guidance for fees paid by a customer in a cloud computing arrangement that is a service contract to determine which implementation costs to capitalize as an asset related to the service contract and which to expense. The guidance provided in ASU No. 2018-15 is effective for the fiscal year beginning January 1, 2020, and requires retroactive or prospective adoption. Children’s is currently evaluating the provisions of ASU No. 2018-15 to determine the impact on its consolidated financial statements and related disclosures.

In March 2020, the FASB issued ASU No. 2020-04, *Reference Rate Reform (Subtopic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting*, which provides elective accounting transition guidance for entities that have contracts, hedging relationships, and other transactions that reference London InterBank Offered Rate (“LIBOR”) or another reference rate expected to be discontinued because of reference rate reform. The guidance provided in ASU No. 2020-04 is effective March 12, 2020, through December 31, 2022. Children’s is currently evaluating the provisions of ASU No. 2020-04 to determine the impact on its consolidated financial statements and related disclosures.

## **2. NET ASSETS WITH RESTRICTIONS**

Net assets with restrictions include net assets subject to stipulations imposed by donors, grantors, or the Board. Net assets with donor restriction will be met by expenditure for a specific purpose or the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

**Net Assets With Donor Restriction Subject to Expenditure for Specific Purpose or Passage of Time**—Net assets with donor restrictions are restricted for the following purposes as of December 31, 2019 and 2018 (in thousands):

	<b>2019</b>	<b>2018</b>
Clinical	\$ 55,040	\$ 51,969
Academics	55,082	54,822
Child advocacy	1,369	1,368
Capital	41,808	10,489
Multipurpose	40,739	12,664
Time	<u>1,562</u>	<u>1,390</u>
Total	<u>\$195,600</u>	<u>\$132,702</u>

**Net Assets With Donor Restriction Subject to Spending Policy and Appropriation**—Investments in perpetuity, including amounts above original gift amount of \$84,028,000 which once appropriated under the spending policy, are expendable to support as of December 31, 2019 and 2018 (in thousands):

	<b>2019</b>	<b>2018</b>
Clinical	\$286,801	\$265,797
Academics	63,781	58,616
Child advocacy	9,941	9,296
Multipurpose	<u>80,235</u>	<u>75,106</u>
Total	<u>\$440,758</u>	<u>\$408,815</u>
Total net assets with donor restrictions	<u>\$636,358</u>	<u>\$541,517</u>

**Net Assets Without Donor Restriction Subject to Board Designation and Appropriation**—The Children’s Board has quasi-endowed, from net assets without donor restriction, funds for the following purposes as of December 31, 2019 and 2018 (in thousands):

	<b>2019</b>	<b>2018</b>
Academics	\$ 971,420	\$ 900,000
Child advocacy	211,757	200,000
Behavioral health	400,000	-
Other	<u>28,631</u>	<u>25,189</u>
Total	<u>\$1,611,808</u>	<u>\$1,125,189</u>

Children’s follows authoritative guidance on the net asset classification of donor-restricted endowment funds for not-for-profit organizations that are subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA). This guidance also requires enhanced disclosures for all endowment funds, including funds designated as endowments by the Board. Children’s has interpreted UPMIFA as requiring the preservation

of fair value of the original gift absent explicit donor stipulations to the contrary. As a result, Children’s classifies the original value of the gifts donated to the permanent endowment, the income derived from which is expendable to support the various programs sponsored by Children’s in accordance with the donor’s wishes. The remaining portion of the donor-restricted endowment funds are appropriated for expenditures by Children’s consistent with the donor’s wishes. Losses on the investments of donor-restricted endowment funds are recorded as a reduction of net assets with donor restriction to the extent that donor-imposed restrictions on net appreciation of the fund have not been met before the loss occurs. Any remaining losses reduce net assets without donor restriction and are excluded from revenues over expenses.

Children’s investment and spending policies for endowment assets are intended to provide a predictable stream of funding to programs supported by the endowment, while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that Children’s must hold in perpetuity and the unexpended appreciation on those funds. Under this policy, as approved by the Board, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of the market average, after fees, while assuming a moderate level of investment risk. Children’s expects its endowment funds, over time, to provide a real rate of return of 5% (net of fees and adjusted for inflation) as calculated based on rolling five-year periods. Actual returns in any given year may vary from this amount.

To satisfy its long-term rate of return objectives, Children’s relies on a total return strategy in which investment returns are achieved through capital appreciation (realized and unrealized) and current yield (interest and dividends). Children’s targets a diversified asset allocation intended to achieve its long-term return objectives within prudent risk constraints.

Children’s has a policy of appropriating, for distribution each year, no more than 5% of its endowment funds based on a 12-quarter rolling average market value. In establishing this policy, Children’s considered the long-term expected return on its endowments.

Endowment net asset composition by type of fund as of December 31, 2019 and 2018, is as follows (in thousands):

	<b>2019</b>			<b>2018</b>		
	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
Donor-restricted funds	\$ -	\$ 437,837	\$ 437,837	\$ -	\$ 403,566	\$ 403,566
Board-designated funds	<u>1,611,808</u>	<u>-</u>	<u>1,611,808</u>	<u>1,125,189</u>	<u>-</u>	<u>1,125,189</u>
Total funds	<u>\$ 1,611,808</u>	<u>\$ 437,837</u>	<u>\$ 2,049,645</u>	<u>\$ 1,125,189</u>	<u>\$ 403,566</u>	<u>\$ 1,528,755</u>



Endowment net asset balances and activities for the years ended December 31, 2019 and 2018, are as follows (in thousands):

	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
Balance—December 31, 2017	\$ 25,503	\$416,719	\$ 442,222
Investment income and other	(1,140)	(8,895)	(10,035)
Increase in beneficial interest in trusts	-	3,281	3,281
Board quasi-endowments	1,100,000	-	1,100,000
Contributions	2,000	5,796	7,796
Transfers	-	(1,767)	(1,767)
Appropriations for expenditures	<u>(1,174)</u>	<u>(11,568)</u>	<u>(12,742)</u>
Balance—December 31, 2018	1,125,189	403,566	1,528,755
Investment income and other	133,600	30,748	164,348
Increase in beneficial interest in trusts	-	10,667	10,667
Board quasi-endowments	400,000	-	400,000
Contributions	2,000	6,544	8,544
Appropriations for expenditures	<u>(48,981)</u>	<u>(13,688)</u>	<u>(62,669)</u>
Balance—December 31, 2019	<u>\$1,611,808</u>	<u>\$437,837</u>	<u>\$2,049,645</u>

Children's receives restricted contributions on behalf of strategic partners for specific purposes. Such restricted contributions are recorded as contributions to net assets with donor restriction and are reclassified from restriction when the amounts are sent to the intended recipient. For the years ended December 31, 2019 and 2018, Children's released from net assets with donor restriction \$1,890,000 and \$1,727,000, respectively.

### **3. COMMUNITY BENEFIT AND CHARITY CARE**

In accordance with its mission, Children's commits significant resources to promote the health and well-being of children. In support of this endeavor, Children's recognizes that some of its most fragile constituents are children whose families are financially or medically indigent. To that end, Children's provides medical treatment to children whose family or custodians are unable to pay for such treatment. Children's ensures that charity care, indigent care, education, research, and other sponsored community programs ("Community Benefit") benefit all children, regardless of economic status. Therefore, Children's maintains Community Benefit programs, within limits, that are available to the entire community, with equal consideration for those who are poor and underserved. Total Community Benefit for the year ended December 31, 2019, is estimated to be \$235,200,000. Total Community Benefit for the year ended December 31, 2018, as reported in annual filings to the Internal Revenue Service, was \$229,500,000.

Unreimbursed costs for charity care and Medicaid services, a component of Community Benefit, is calculated using a cost-to-charge ratio times the amount of unreimbursed charges, net of funding from the State of Georgia for neonatal care, and other funding provided to defray these costs. Children's estimates unreimbursed costs for charity care and Medicaid services to be approximately \$129,200,000 for the year ended December 31, 2019. Total unreimbursed costs for charity care and Medicaid services for the year ended December 31, 2018, as reported in annual filings to the Internal Revenue Service, was \$120,715,000.

#### 4. LIQUIDITY AND AVAILABILITY OF RESOURCES

The following reflects Children’s financial assets as of December 31, 2019 and 2018, reduced by amounts not available for general use because of contractual, donor-imposed, or board-imposed restrictions within one year of the balance sheet date (in thousands). Amounts not available include amounts set aside for long-term investing in the quasi-endowment that could be drawn upon if the Board approves that action. However, amounts already appropriated from either the donor-restricted endowment or quasi-endowment for general expenditure within one year of the balance sheet date have not been subtracted as unavailable:

	<b>2019</b>	<b>2018</b>
Financial assets:		
Cash and cash equivalents	\$ 102,722	\$ 230,691
Patient accounts receivable—net	233,803	208,327
Assets whose use is limited	6,089,897	4,444,298
Contributions receivable—net	35,070	24,138
Other receivables	<u>4,832</u>	<u>5,269</u>
Total financial assets	6,466,324	4,912,723
Less those unavailable for general expenditure within one year due to:		
Contractual or donor-imposed restrictions:		
Subject to expenditure for specific purpose or passage of time	(195,600)	(132,702)
Subject to spending policy and appropriation	(440,758)	(408,815)
Bond agreement for asset construction	(769,521)	(6,571)
Collateral held for interest rate swap agreement	(29,600)	(10,150)
Board designations—quasi-endowments	(1,611,808)	(1,125,189)
Amounts set aside for standby bond purchase agreement	(57,591)	(58,085)
Unencumbered investments in hedge funds	(919,355)	(701,575)
Unencumbered investments in nonmarketable securities	<u>(468,033)</u>	<u>(438,248)</u>
Financial assets available to meet cash needs for general expenditures within one year	<u>\$ 1,974,058</u>	<u>\$ 2,031,388</u>

Children’s is supported by restricted contributions. Because a donor’s restriction requires resources to be used in a particular manner or in a future period, Children’s must maintain sufficient resources to meet these responsibilities to its donors. Thus, financial assets may not be available for general expenditure within one year. As part of Children’s liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. In addition, Children’s invests cash in excess of daily requirements in short-term investments.

## 5. ASSETS WHOSE USE IS LIMITED

The composition of assets limited as to use as of December 31, 2019 and 2018, is set forth in the following table (in thousands):

	<b>2019</b>	<b>2018</b>
Board-designated for asset acquisition, uncompensated care, debt service, strategic, and operational activities:		
Cash and cash equivalents	\$ 419,429	\$ 236,199
Equity securities	1,897,310	2,117,270
Debt securities	642,072	309,399
Hedge funds	1,176,068	885,820
Investments in nonmarketable securities	598,722	553,340
Cash and cash equivalents held for capital projects	193,111	-
Cash, cash equivalents, and debt securities held for interest rate swap agreement	<u>29,600</u>	<u>10,150</u>
Subtotal	<u>4,956,312</u>	<u>4,112,178</u>
Bond agreement designated for asset construction:		
Cash and cash equivalents	40,772	6,571
Debt securities	<u>728,749</u>	<u>-</u>
Subtotal	<u>769,521</u>	<u>6,571</u>
Donor-restricted for special purposes, such as uncompensated child care:		
Cash and cash equivalents	32,269	18,751
Equity securities	145,853	167,983
Debt securities	49,398	24,563
Hedge funds	90,481	70,324
Investments in nonmarketable securities	<u>46,063</u>	<u>43,928</u>
Subtotal	<u>364,064</u>	<u>325,549</u>
Total assets whose use is limited	6,089,897	4,444,298
Less portion classified as current (Note 7)	<u>(57,591)</u>	<u>(58,085)</u>
Total assets whose use is limited—noncurrent	<u>\$6,032,306</u>	<u>\$4,386,213</u>

**Investment Income (Loss)**—Significant components of investment income (loss) for the years ended December 31, 2019 and 2018, are as follows (in thousands):

	2019			2018		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
Investment income (loss) and other:						
Interest and dividends	\$ 50,176	\$ -	\$ 50,176	\$ 57,482	\$ -	\$ 57,482
Net realized gains on sales of investments	198,428	10,452	208,880	190,021	4,731	194,752
Net unrealized gains (losses) on investments	388,604	20,468	409,072	(547,322)	(13,626)	(560,948)
Equity in income of unconsolidated investments	<u>24,160</u>	<u>-</u>	<u>24,160</u>	<u>34,539</u>	<u>-</u>	<u>34,539</u>
Total investment income (loss) and other	661,368	30,920	692,288	(265,280)	(8,895)	(274,175)
Less investment expenses	<u>(4,523)</u>	<u>-</u>	<u>(4,523)</u>	<u>(7,586)</u>	<u>-</u>	<u>(7,586)</u>
Net of investment expenses	656,845	30,920	687,765	(272,866)	(8,895)	(281,761)
Less investment return designated for operations	<u>(23,675)</u>	<u>-</u>	<u>(23,675)</u>	<u>(28,933)</u>	<u>-</u>	<u>(28,933)</u>
Total	<u>\$633,170</u>	<u>\$30,920</u>	<u>\$664,090</u>	<u>\$(301,799)</u>	<u>\$(8,895)</u>	<u>\$(310,694)</u>

**Investments in Nonmarketable Securities Accounted for under the Equity Method**

—The accompanying consolidated statements of operations reflect equity in income related to Children’s investment in nonmarketable securities required to be accounted for under the equity method of accounting of approximately \$24,160,000 and \$34,539,000 for the years ended December 31, 2019 and 2018, respectively.

Summarized unaudited financial information for the entities represented by the nonmarketable securities Children’s accounts for under the equity method as of and for the years ended December 31, 2019 and 2018, is as follows (in thousands):

	2019	2018
Total assets	\$ 88,330,865	\$ 76,449,998
Total liabilities	8,911,723	8,363,682
Equity	79,419,142	68,086,316
Revenue	1,147,344	789,262
Net unrealized income	6,233,320	6,028,233
Net income	12,391,268	8,057,813

At December 31, 2019, Children’s had outstanding funding commitments to purchase general investment partnership interests of approximately \$525,683,000. These commitments will be met over the next five years.

**6. FAIR VALUE MEASUREMENTS**

Children’s uses fair value to measure certain financial assets and financial liabilities. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability (“exit price”) in an orderly transaction between market participants at the measurement date.

In determining fair value, Children's uses various valuation approaches. The hierarchy of those valuation approaches is broken down into three levels based on the reliability of inputs as follows:

**Level 1**—Inputs are quoted prices in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date. An active market for the asset or liability is a market in which transactions for the asset or liability occur with sufficient frequency and volume to provide pricing information on an ongoing basis. The valuation under this approach does not entail a significant degree of judgment.

**Level 2**—Inputs are other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 inputs include quoted prices for similar assets or liabilities in active markets, inputs other than quoted prices that are observable for the asset or liability (e.g., interest rates and yield curves observable at commonly quoted intervals or current market), and contractual prices for the underlying financial instrument, as well as other relevant economic measures.

**Level 3**—Inputs are unobservable inputs for the asset or liability. Unobservable inputs shall be used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset or liability at the measurement date.

The fair value table presents information about Children's assets and liabilities measured at fair value on a recurring basis as of December 31, 2019 and 2018, as follows (in thousands):

<b>Fair Value—December 31, 2019</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
Assets whose use is limited:				
Cash and cash equivalents	\$ 715,181	\$ -	\$ -	\$ 715,181
Equity securities:				
US equities	320,723	-	-	320,723
Non-US equities	51,773	-	-	51,773
Debt securities:				
Government agencies	-	1,348,840	-	1,348,840
Corporate bonds	-	68,429	-	68,429
Other	-	2,950	-	2,950
Mutual funds:				
Equity funds	467,777	686,472	-	1,154,249
Fixed-income funds	1,137	-	-	1,137
Beneficial interests in trusts	-	-	171,109	171,109
Total assets at fair value	<u>\$ 1,556,591</u>	<u>\$ 2,106,691</u>	<u>\$ 171,109</u>	3,834,391
Net asset value:				
Commingled equity funds				515,281
Hedge funds				<u>1,266,549</u>
Total				<u>\$ 5,616,221</u>
Liabilities—interest rate swap agreements				
	<u>\$ -</u>	<u>\$ 93,305</u>	<u>\$ -</u>	<u>\$ 93,305</u>

<b>Fair Value—December 31, 2018</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
Assets whose use is limited:				
Cash and cash equivalents	\$ 271,671	\$ -	\$ -	\$ 271,671
Equity securities:				
US equities	139,578	-	-	139,578
Non-US equities	10,051	-	-	10,051
Debt securities:				
Government agencies	-	255,205	-	255,205
Corporate bonds	-	75,208	-	75,208
Other	-	3,549	-	3,549
Mutual funds:				
Equity funds	1,076,822	901,872	-	1,978,694
Fixed-income funds	73,226	-	-	73,226
Beneficial interests in trusts	-	-	160,270	160,270
<b>Total assets at fair value</b>	<b><u>\$ 1,571,348</u></b>	<b><u>\$ 1,235,834</u></b>	<b><u>\$ 160,270</u></b>	<b>2,967,452</b>
Net asset value:				
Commingled equity fund				83,704
Hedge funds				956,144
<b>Total</b>				<b><u>\$ 4,007,300</u></b>
Liabilities—interest rate swap agreements	\$ -	\$ 70,070	\$ -	\$ 70,070

The estimated fair value of beneficial interests in trusts is based on unobservable inputs that are not corroborated by observable market data and are thus classified as Level 3. Beneficial interests in trusts are primarily valued based on expected discounted cash flows or, in some cases, on the value of underlying assets.

### **Investments Measured at Net Asset Value**

**Commingled Equity Funds**—As of December 31, 2019 and 2018, Children’s held approximately \$515,281,000 and \$83,704,000, respectively, in commingled equity funds that are not publicly traded. The underlying assets in the funds are publicly traded on the exchanges and price quotes for the assets held by the funds are readily available. These investments are redeemable at net asset value and can be liquidated, subject to a 7-day to 30-day notification period.

**Hedge Funds**—As of December 31, 2019 and 2018, Children’s held approximately \$1,266,549,000 and \$956,144,000, respectively, in hedge funds that pursue multiple strategies to diversify risk and reduce volatility. These funds typically allow redemptions quarterly, annually, or biannually and require a redemption notification period of 45 days to 90 days. No unfunded commitments existed with respect to these hedge funds as of December 31, 2019.

The changes in assets classified as Level 3 for the years ended December 31, 2019 and 2018, are as follows (in thousands):

	<b>2019</b>	<b>2018</b>
Balance—January 1	\$160,270	\$155,845
Contributions	-	1,144
Realized and unrealized gains and losses—net of fees	<u>10,839</u>	<u>3,281</u>
Balance—December 31	<u>\$171,109</u>	<u>\$160,270</u>

During the years ended December 31, 2019 and 2018, there were no significant transfers between Level 1, Level 2, or Level 3 investments.

**Cash and Cash Equivalents and Accounts Receivables**—The carrying amount approximates fair value because of the short-term nature of these instruments.

**Long-Term Debt**—The fair value of long-term debt (a Level 2 measurement) is estimated based on quoted market prices for the same issues. The estimated fair values of long-term debt are \$1,366,141,000 and \$636,878,000 at December 31, 2019 and 2018, respectively.

## 7. LONG-TERM DEBT

A summary of long-term debt as of December 31, 2019 and 2018, is as follows (in thousands):

	<b>2019</b>	<b>2018</b>
2008 Certificates & Bonds—2008 variable rate revenue anticipation certificates and bonds due July 2042. Interest rates range from 1.07% to 2.47% for the year ended December 31, 2019. Mandatory sinking fund redemption beginning July 2009.	\$ 65,895	\$175,845
2009 Certificates & Bonds—2009 fixed rate revenue anticipation certificates and bonds due November 2039. Interest rates range from 4.00% to 5.25%, payable semiannually—net of unamortized premium of \$2,264 in 2018. Mandatory sinking fund redemption beginning November 2024.	-	230,786
2017 Certificates & Bonds—2017 variable rate revenue anticipation certificates and bonds due July 2039. Interest rates range from 1.63% to 2.59% for the year ended December 31, 2019.	166,050	220,000
2019 Certificates & Bonds—2019 fixed and variable rate revenue anticipation certificates and bonds due July 2049. Interest rates range from 1.09% to 5.00% payable semiannually—including unamortized premium of \$112,553 in 2019. Mandatory sinking fund redemption beginning July 2040.	1,115,708	-
2013 Surgery Center Commercial Note—Term note payable to bank due March 2021. Interest rate of 3.50%. Principal and interest payable monthly.	<u>437</u>	<u>768</u>
Subtotal	1,348,090	627,399
Less bond issuance costs	(7,735)	(3,556)
Less current maturities of long-term debt	(35,111)	(11,551)
Less long-term debt classified as current due to terms of standby purchase agreements	<u>(57,591)</u>	<u>(58,085)</u>
Long-term debt—net of portion classified as current	<u>\$1,247,653</u>	<u>\$554,207</u>

In February 2008, the DeKalb Private Hospital Authority (the "DeKalb Authority") issued approximately \$120,000,000 in tax-exempt revenue anticipation certificates and the Development Authority of Fulton County (the "Fulton Authority") issued approximately \$72,965,000 of tax-exempt revenue bonds (collectively, the "2008 Certificates & Bonds") pursuant to a trust indenture by and among the DeKalb Authority, the Fulton Authority, and certain investment banks. The proceeds were loaned to Children's pursuant to loan agreements between the DeKalb Authority and Children's and the Fulton Authority and Children's and were used to make capital additions and renovations at the hospitals.

In December 2009, the DeKalb Authority issued approximately \$249,260,000 in tax-exempt revenue anticipation certificates and the Fulton Authority issued approximately \$50,720,000 in tax-exempt revenue bonds (collectively, the "2009 Certificates & Bonds") pursuant to a trust indenture by and among DeKalb Authority, the Fulton Authority, and certain investment banks. The proceeds were loaned to Children's pursuant to loan agreements between the DeKalb Authority and Children's and the Fulton Authority and Children's and were used to extinguish certain tax-exempt revenue anticipation certificates and bonds.

In April 2017, the DeKalb Authority issued approximately \$163,000,000 in tax-exempt revenue anticipation certificates and the Fulton Authority issued approximately \$57,000,000 of tax-exempt revenue bonds (collectively, the "2017 Certificates & Bonds") pursuant to a trust indenture by and among the DeKalb Authority and the Fulton Authority. The 2017 Certificates & Bonds were acquired under a direct placement agreement by a financial institution for a 10-year term. The proceeds were loaned to Children's pursuant to loan agreements between the DeKalb Authority and Children's and the Fulton Authority and Children's and were used to make capital additions and renovations at the hospitals, reimbursement of routine capital, and development of an ambulatory care facility.

On August 2, 2019, Children's defeased and redeemed certain 2008 Certificates & Bonds of \$108,360,000; 2009 Certificates & Bonds of \$194,852,000; and 2017 Certificates and Bonds of \$1,400,000.

On August 20, 2019, the Brookhaven Development Authority ("Brookhaven Authority") issued approximately \$736,765,000 in fixed rate tax-exempt revenue bonds and \$109,885,000 in variable rate tax-exempt revenue bonds; the DeKalb Authority issued approximately \$81,255,000 in fixed rate tax-exempt revenue anticipation certificates; and the Fulton Authority issued approximately \$75,250,000 in fixed rate tax-exempt revenue bonds (collectively, "2019 Certificates & Bonds") pursuant to a trust indenture by and among Brookhaven Authority, the DeKalb Authority, the Fulton Authority, and certain investment banks. The proceeds were loaned to Children's pursuant to loan agreements between the Brookhaven Authority and Children's; the DeKalb Authority and Children's; and the Fulton Authority and Children's and is being used to fund the North Druid Hills medical campus and refund certain 2009 Certificates & Bonds and certain 2017 Certificates & Bonds.

The variable rate 2008 Certificates & Bonds and the variable rate 2019 Certificates & Bonds (collectively, the "Variable Rate Certificates & Bonds") are remarketed on a weekly basis and the bondholders have the ability to tender any or all of the bonds at each remarketing date. Children's has a standby purchase agreement (SBPA) with a financial institution to serve as security for the payment of the Variable Rate Certificates & Bonds. In the event bondholders elect to tender any or all of the Variable Rate Certificates & Bonds for purchase and the revenue bonds are not able to be remarketed, the SBPA is utilized to purchase the revenue bonds. Any amounts outstanding on the SBPA are



repayable over a three-year period. As a result, Children’s has included \$57,591,000 and \$58,085,000 in current liabilities as of December 31, 2019 and 2018, respectively. There were no amounts outstanding at December 31, 2019 or 2018.

In connection with these transactions, Children’s recognized a loss from extinguishment of debt of approximately \$5,944,000 in the accompanying consolidated statement of operations for the year ended December 31, 2019.

**Interest Rate Swap Agreements**—In connection with certain bond issues, Children’s entered into interest rate swap agreements with three banks effectively converting Children’s interest rate exposure on a portion of this debt from a variable to a fixed rate. Children’s does not follow hedge accounting for these interest rate swaps. The interest rate swaps had an aggregate notional amount of approximately \$341,705,000 and \$346,970,000 at December 31, 2019 and 2018, respectively. As of December 31, 2019 and 2018, Children’s has recorded a liability of approximately \$93,305,000 and \$70,070,000, respectively, related to these interest rate swaps in other noncurrent liabilities in the accompanying consolidated balance sheets. The change in fair value of these interest rate swaps of approximately (\$23,235,000) and \$14,579,000 is included in revenues over expenses in the accompanying consolidated statements of operations for the years ended December 31, 2019 and 2018, respectively.

**Bond Issuance Costs**—Costs incurred in issuing long-term debt are amortized over the life of the underlying debt. The gross amount of bond issuance costs as of December 31, 2019 and 2018, totaled \$10,487,000 and \$5,844,000 and the related accumulated amortization totaled \$2,752,000 and \$2,288,000, respectively.

**Debt Maturities**—Future scheduled maturities of long-term debt as of December 31, 2019, are as follows (in thousands):

<b>Years Ending December 31</b>	
2020	\$ 25,988
2021	21,719
2022	22,615
2023	23,670
2024	24,760
Thereafter	<u>1,116,785</u>
Total	<u>\$ 1,235,537</u>

## **8. LEASES**

Effective January 1, 2019, Children’s adopted ASU No. 2016-02, which requires leases with durations longer than a year to be recognized on the balance sheet using the modified retrospective approach. Prior-period consolidated financial statement amounts and disclosures have not been adjusted to reflect the provisions of the new standard. Children’s elected the package of transition provisions and practical expedients available, which allowed Children’s to carryforward historical statements of whether contracts are or contain leases, lease classification, and initial direct costs. Upon adoption on January 1, 2019, Children’s recognized \$38,403,000 of right-of-use lease obligations, with corresponding right-of-use lease assets of the same amount based on the present value of the remaining minimum rental.

Children's leases property and equipment under operating leases. For lease terms over a year, Children's records the related right-of-use assets and right-of-use obligations at the present value of lease payments over the term. Many leases include rental escalation clauses and renewal options that are factored into estimated lease payments when appropriate.

Children's utilizes an incremental borrowing rate to discount the lease payments based on information available at lease commencement when readily determinable implicit interest rates are not available.

The following table presents Children's lease-related assets and liabilities as of December 31, 2019 (in thousands):

	<b>Balance Sheet Classification</b>	<b>Amount</b>
Assets:		
Operating leases	Right-of-use lease assets	<u>\$53,437</u>
Total lease assets		<u>\$53,437</u>
Liabilities:		
Operating leases:		
Current	Current portion of right-of-use lease obligations	\$13,205
Long-term	Right-of-use lease obligations	<u>42,103</u>
Total lease liabilities		<u>\$55,308</u>
Weighted-average remaining term		6.4 years
Weighted-average discount rate		2.60 %

Total operating lease expense amounted to approximately \$17,758,000 and \$19,656,000 for the years ended December 31, 2019 and 2018, respectively, and were included as other expenses on the consolidated statements of operations.

The following table presents undiscounted minimum lease payments for the year ended December 31, 2019 (in thousands):

**Years Ending  
December 31**

2020	\$ 13,912
2021	10,003
2022	8,157
2023	6,982
2024	5,907
Thereafter	<u>19,183</u>
Total minimum lease payments	64,144
Less amount of lease payments representing interest	<u>(8,836)</u>
Present value of future minimum lease payments	55,308
Less current obligations under lease	<u>(13,205)</u>
Long-term lease obligations	<u>\$ 42,103</u>

At December 31, 2018, future maturities of long-term noncancelable operating leases prior to the adoption of Topic 842 were as follows (in thousands):

**Years Ending  
December 31**

2019	\$ 16,582
2020	12,942
2021	8,815
2022	7,755
2023	6,223
Thereafter	<u>23,237</u>
Total	<u>\$ 75,554</u>

For the year ended December 31, 2019, the cash flow and other information related to leases were as follows (in thousands):

Cash paid for amounts included in the measurement of lease liabilities:	
Operating cash outflows from operating and short-term leases	\$ 13,081
Right-of-use assets obtained in exchange for new lease obligations:	
Operating leases	27,659

## 9. RETIREMENT BENEFITS

Children's maintains defined contribution retirement plans. Contributions to the plans were \$44,276,000 and \$41,449,000 for the years ended December 31, 2019 and 2018, respectively.

## 10. COMMITMENTS AND CONTINGENCIES

**Insurance Arrangements**—Children's is self-insured for a substantial portion of its general and medical professional liability risks. Children's maintains self-insurance plan limits of \$1,000,000 per occurrence for general liability and \$3,000,000 per medical incident for professional liability, plus a \$3,500,000 each loss/\$3,500,000 aggregate self-insured professional liability buffer layer. The self-insurance plan is subject to a \$18,800,000 combined annual aggregate limit. General liability coverage is occurrence based and professional liability coverage is provided on a claims-made basis. In addition, claims incurred but not reported prior to January 1, 2001, are covered under a commercial insurance policy subject to a \$250,000 per occurrence and \$750,000 aggregate retention.

The accrual for self-insured general and medical professional liability losses, including loss adjustment expense, is based on actuarial estimates using historical claims experience adjusted for current industry trends. The actual claim settlements and expenses may differ from amounts provided, but in the opinion of management, an adequate accrual has been made for such claims at December 31, 2019 and 2018.

Children's self-insures its health insurance and workers' compensation programs, supplemented with certain stop-loss coverages. Estimates are made for known claims outstanding and claims incurred but not reported under the programs and are recorded as accrued liabilities in the accompanying consolidated balance sheets.

**Litigation**—Certain lawsuits have been filed against Children's claiming alleged personal and punitive damages. While the outcome of these lawsuits is not presently determinable, it is the opinion of management that the claims will not have a material adverse effect on Children's consolidated financial position, results of operations, or cash flows.

## 11. FUNCTIONAL EXPENSES

The mission of Children's is to make kids better today and healthier tomorrow. Program expenses relating to this mission, general and administrative and fundraising for the years ended December 31, 2019 and 2018, are as follows (in thousands):

	2019			
	Program	General and Administrative	Fund-Raising	Total
Salaries and wages	\$ 781,089	\$ 47,877	\$ 8,525	\$ 837,491
Employee benefits	186,556	12,773	1,916	201,245
Purchased services	153,347	17,226	5,106	175,679
Supplies	201,945	797	115	202,857
Other expenses	97,690	12,187	1,836	111,713
Interest expense	23,904	-	-	23,904
Depreciation	<u>75,996</u>	<u>13,561</u>	<u>35</u>	<u>89,592</u>
Total	<u>\$ 1,520,527</u>	<u>\$104,421</u>	<u>\$17,533</u>	<u>\$ 1,642,481</u>

  

	2018			
	Program	General and Administrative	Fund-Raising	Total
Salaries and wages	\$ 741,687	\$47,144	\$ 8,867	\$ 797,698
Employee benefits	172,384	10,454	1,912	184,750
Purchased services	154,226	12,916	4,331	171,473
Supplies	187,208	-	119	187,327
Other expenses	94,503	13,743	2,020	110,266
Interest expense	24,628	-	-	24,628
Depreciation	<u>70,535</u>	<u>10,319</u>	<u>21</u>	<u>80,875</u>
Total	<u>\$ 1,445,171</u>	<u>\$94,576</u>	<u>\$17,270</u>	<u>\$ 1,557,017</u>

**Allocation of General and Administrative Expenses**—The consolidated financial statements report certain categories of expenses that are attributable to one or more program or supporting functions of Children's. Those expenses include depreciation and amortization, interest expense, information technology, and system administration among others. Depreciation is allocated based on fixed asset cost, interest expense is allocated based on debt-financed asset cost, information technology is based on full-time equivalent employees, and system administration is based on estimates of time and effort. Salaries are reported in the program or supporting function where the effort was expended.

## 12. SUBSEQUENT EVENTS

Children's has evaluated events and transactions for potential recognition or disclosure through May 20, 2020, the date the consolidated financial statements were issued.

On March 11, 2020, the World Health Organization declared the novel strain of coronavirus (COVID-19) a global pandemic and recommended containment and mitigation measures worldwide, which resulted in significant declines in investment markets, a global recession,

and shelter-in-place requirements. Children's temporarily suspended nonessential patient services and closed or consolidated certain ambulatory locations. Where possible, Children's adjusted staffing resources and expenses in response to reduced patient volumes and revenues. Children's experienced higher cost of certain medical supplies and has not been able to reduce more fixed expenses in response to reduced patient volumes and revenue. Children's recorded an unrealized loss in the fair value of the investment portfolio due to the decline in global financial markets. Children's cannot reasonably estimate the length or severity of this pandemic, but this could have an adverse impact on the consolidated financial position, consolidated results of operations, and consolidated cash flows of Children's in 2020.

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